



**private research center,
futures-oriented consulting**

[introduction]

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the concept of proGective

proGective was born in August 1994 from the will to create an intellectually and financially independent organisation, entirely devoted to prospective and foresight. It is now, at the same time, a research center, a tool for technological and social watch and an organisation devoted to the implementation of foresight and prospective in a concrete and operational way.

proGective is a private company depending from the French legislation (SARL), which guarantee its financial independence and its ability to answer the market demand ; yet it acts as a non-profit organisation.

proGective is organised in four distinct but interdependent activities:

- its own activity of **research and development** in prospective and foresight ; **proGective** is a member of large international futures studies networks (World Futures Studies Federation, World Future Society). It belongs as well to different research groups: Louvain Research and Development Group devoted to innovation and technology, post-doctoral research group of the Gregorian University in Roma, etc. It also takes part to the discussions of the international futures studies community. This networking feeds **proGective**'s own concepts and methodologies, which outcomes are often published;
- an activity of **technological and social watch** concerning more than sixty different themes, as various as human rights, spatial technologies or metropolitan development. This activity contributes to the continuous elaboration of future-oriented analytical grids and provides explanatory or alternative synthesis;
- a **consulting** activity lead for public and private organisations, as it is the best way to check the outcomes of the R&D activity and to identify new needs as well as emerging trends. Daily challenge, this activity embodies the final purpose of **proGective**: develop an operational prospective and foresight, fitting the new social needs.
- finally, **proGective** ensures an ongoing activity of **promotion** of foresight through its dedication to scientific committees, teaching/training, lectures in the Academe and everywhere it is possible to raise a futures-awareness.

We trust them

[our partners]

D<, Brussels, design

Egérie, Brussels, marketing

Eureval, Paris, assessment and policy design

Nouveaux Territoires, Paris, local development

Transit City, Paris, urban think tank

WFSF (World Futures Studies Federation) promotes and encourages futures studies as well as innovative interdisciplinary analysis and critique: Fabienne GOUX-BAUDIMENT has been elected president for 2005-2009.

They trust us

[our clients]

International organizations: European Union, OECD, UNEP

State governments: Algeria, Columbia, Egypt, France, Italy, Morocco, Switzerland, Turkey, Uruguay ...

Region governments: France (Limousin, Nord-Pas de Calais, Centre...); Belgium (Wallonia); Italy (Marches...) ; Spain (Catalonia)...

Metropolitan Area governments: La Rochelle, Saumur, Besançon, Châlons-en-Champagne, Arcueil, Stockholm...

City governments: France (Lyon, Marseille...); Italy (Ascoli Piceno, Urbania);

Chambers of Trade and Industry: France, Columbia, Netherlands, Turkey.

We trust the future

GOUX-BAUDIMENT Fabienne, SOULET Ghislaine, DE COURSON Jacques, *Quiz pour conduire un exercice de prospective territoriale*, [Quiz to lead an exercise of territorial foresight] Lyon : CERTU, 2008.

GOUX-BAUDIMENT Fabienne, *Quand les territoires pensent leurs futurs*, [**When territories think their futures**] Editions de l'Aube, La Tour-d'Aigues, 2001

GOUX-BAUDIMENT Fabienne, *Donner du futur aux territoires*, [**Giving futures to territories**] Certu, Lyon, 2000

BARBIERI MASINI Eleonora, *Penser le futur*, [**Why Futures Studies?**] Dunod, Paris, 2000 [translation and up-dating: Fabienne GOUX-BAUDIMENT]

<http://www.progective.com>

our services

proGective offers a comprehensive set of futures-oriented services (Futures Studies/ foresight/ French Prospective)

- **applied foresight** : territorial foresight (for local authorities) and comprehensive foresight (at national and international level)
 - elaboration of foresight exercises (participatory processes) for public authorities and for firms (organisational and strategic foresight);
 - creation of ad hoc methodologies ;
 - leading facilitation of workgroups, writing of futures-oriented synthesis ;
 - futures-oriented studies, diagnostics, early warning synthesis ;
 - creation and implementation of Foresight Departments within an organisation, with the associated tools and training.

- **methods and concepts:**
 - awareness-rising and education (training) to Futures Studies (in-house and external sessions) ;
 - research and development ; publications, communications ;
 - scientific editor or member of steering committees for international conferences, seminars, etc.

- **macroTrends, survey of the drivers of change:**
 - collection and process of information ;
 - databases processing ;
 - emergent trends and weak signals spotting ;
 - thematic expertise (energy, water, geopolitics...).

our clients

our best referee is the satisfaction of our clients

Non-exhaustive list (for more information, contact us):

Special Council Support Fund for Mutual Assistance — Cameroun (2008)
Conception of and contribution to a national seminar of territorial foresight
Philippe Camille AKOA — general manager

Royal Cabinet of the Kingdom of Morocco — Morocco (2008/2009)
Support to the implementation of the Royal Institute for Strategic Studies
Tawfik MOULINE — directeur

Council of the French department of Maine-et-Loire (2007-2008)
Conception of and support to a foresight exercise
Jean-Jacques PENIN — director of 'Prospective et Modernisation' — 02 41 81 49 87

Ministry of Education & Human Resources Development — Korea (2007)
The futures of education and university

Royal Cabinet of the Kingdom of Morocco — Morocco (2006/2007)
Support to the creation of the Royal Institute for Strategic Studies
Tawfik MOULINE — director —

Council of the French department of "Orne" (2006-2007)
Support to the futures-oriented process
Marie-Agnes LEVAUX — director of communication — 02 33 81 60 00

Minister of Environment and Territorial Development — Algeria (2006)
Feasibility study for the implementation of Innovative Clusters
Abdelkader BENHADJOUJJA — chef de cabinet

Minister of Environment and Territorial Development — Algeria (2006)
Conception of and support to the foresight exercise "Algeria 2030"
Abdelkader BENHADJOUJJA — chef de cabinet

Regional Council of the Pays de Loire/SEM — France (2006)
Clarifications about clusters and poles of excellence
Hugues PORTE, Véronique LEGRAND — SEM Pays de Loire

IMS — France (2006)
Introduction to the main societal trends for tomorrow
Brigitte THIECK, Henri REBOUL

Council for the Development of the region of Angers — France (2006)
Introduction to the main lines of evolution

DG dello Sviluppo Economico della Regione Toscana — Italie (2006)
Contribution to the component 5 of the European project *Rural Innova*
Alessandra DE RENZIS, Pierre PAQUIET — chefs de projet — 05 55 45 54 61

Committee for the Future/Finnish Parliament - Finland (2006)

Democracy and Futures

Mika MANNERMAA — project manager — +358-2-2423038

Magna Charta / Task force on university identity – Italia (2006)

The Idea of the University of the Future

Andris BARBLAN —general secretary —

State of Ticino - Switzerland (2006)

Methodological support to IMAT for the renewal of the master plan

Daniel BURCKHARD — director — +41 91 814 65 75

Stockholm RTK - Sweden (2006)

[Regional Planning and Urban Transportation for Stockholm area]

Trends scanning on important issues for the future of the Stockholm region

[Omvärldsanalys för Stockholmsregionen]

Ulf BOMAN — KAIROS FUTURE — +46 8 545 225 00

EPURES, Agence d'urbanisme de Saint-Étienne (2005)

Formation / sensibilisation à la prospective territoriale

Nathalie LOUET — director— 04 77 92 84 00

Programme of the United Nation for the Development (2005)

Accompagnement de la réflexion prospective (nœuds de futur©)

Rapport sur le développement humain au Maroc

Tewfik MOULINE — Cabinet Royal

Conseil Régional Limousin (2005)

Expertise relative à la question des SRADT en France

Etude de faisabilité approfondie du futur SRADT Limousin

Pierre PAQUET — chargé de mission Prospective — 05 55 45 54 61

Syndicat Mixte du Schéma Directeur de la Région Grenobloise (2004)

Expertise prospective dans le cadre d'une réflexion sur "les autoroutes apaisées"

Séminaire de réflexion prospective dirigé par ALGOE

Philippe AUGER — directeur — 04 76 28 86 05

University EDF — E2DL (2004)

Expertise regarding the future of the energy market

Young Executives Forum

Laurent BENVENISTE — directeur E2DL — 01 30 22 03 33

Communauté d'Agglomération de Plaine Commune (2004)

Expertise prospective dans le cadre du groupe de réflexion animé par ALGOE

Groupe Prospective sur le territoire de Plaine Commune

Danièle VIGIER — responsable du projet de territoire — 01 55 93 57 96

CERTU, Ministry of Infrastructure (2004)

Animation d'une démarche de scénarios à 2015

Séminaire de réflexion prospective

Jean-Claude GALLETY – directeur délégué aux collectivités territoriales – 04 72 74 58 04

European Space Agency — ESA (2004)

Expertise in society future trends and space policy

Prospective Pilot Exercice — Scenarios — Workshop 1

Franco ONGARO – Head of Advanced Concepts – 01 53 69 73 13

Conseil Régional Limousin (2004)

Expertise prospective dans le cadre d'une réflexion sur le territoire limousin

Pierre PAQUIET — chargé de mission Prospective — 05 55 45 54 61

Programa Nacional de Prospectiva Tecnologica e Industrial (Colombie) (2004)

Conseil et formation en prospective

Prospectiva Tecnologica y Competitividad regional

Javier MEDINA VASQUEZ – directeur du programme national

Conseil Régional du Centre (2004)

Etude prospective et animation d'un groupe de travail

Positionnement de la région Centre en Europe

Jean-Claude EUDE – directeur de la prospective -

Institut Géographique National (2004)

Animation du groupe de prospective

Projet Stratégique pour l'IGN et ses partenaires

Michel OSCHE – directeur de la prospective – 01 43 98 85 83

Etat de Vaud (Suisse) (2003-2004)

Animation de la concertation du **Plan Directeur Cantonal**

Pierre-Yves DELCOURT – chef de projet - + 41 21 316 74 04

Ministère de l'équipement / DRAST (2003-2004)

Réalisation d'une étude prospective

Etude sur les exercices de prospective territoriale dans les villes européennes

Claude SPOHR — chargé de mission — 01 40 81 63 43

Ambassade de France au Caire (Egypte) (2001-2002-2003-2004)

"Sensing the future" élaboration et animation d'un cycle de conférence sur la prospective sectorielle (applications satellitaires, politiques énergétiques, avenir de la Méditerranée)

Guy MEUBLAT — attaché de coopération — +202 79 59 102

SOFRED/GIAT Industries (2003)

Diagnostics prospectifs sur missions de reconversion

Etude du Grand Roannais

Alain CHARLES — chargé de mission — 04 77 49 25 86

Région Nord-Pas de Calais (2001-2002-2003)

Assistance technique et études pour l'élaboration du SRADT

Pierre-Jean LORENS — directeur (Prospective/Plan/Evaluation) — 03 28 82 82 82

Ecole Nationale des Ponts et Chaussées (2001-2002-2003)

Séminaire de formation à la prospective territoriale

Edouard TOUBOUL — directeur — 01 44 58 27 31

INRA (2001-2002-2003)

Séminaire de formation à la démarche prospective

Michel SEBILLOTTE — directeur — 01 42 75 90 00

Institut Jules Destrée (2001-2002-2003)

Pilotage de l'exercice Wallonie 2020

Philippe DESTATTE — directeur — +32 81 22 10 42

Ambassade de France à Rabat (Maroc) / Institut National d'Aménagement et d'Urbanisme (Maroc) (2002)

Elaboration, animation et intervention du module de formation à la prospective

Marion LE DANTEC — assistance technique FSP — +212 55 56 713

Aéroports de Paris (2001)

Appui à la préparation d'une future stratégie de concertation territoriale avec les acteurs locaux

Brigitte MILLOUR — chef de projet — 01 43 35 70 90

Communauté Urbaine de Marseille (2000)

Mission d'expertise pour la démarche de prospective sur l'Aire Métropolitaine Marseillaise

Camille HAGEGE — chef de projet — 04 91 55 36 20

Chambre de Commerce et d'Industrie de Dunkerque (1999-2000)

La compétitivité des territoires au XXI^e siècle, direction scientifique d'un "colloque-action"

Bernard OBERT — chef du service Relations Internationales — 03 28 22 70 00

Dunkerque 2005, élaboration et animation d'un exercice de prospective

Alain CHARLES — service Etudes — 03 28 22 70 00

Syndicat mixte du schéma directeur du Saumurois (2000)

Expertise extérieure, analyse critique des diagnostics existants, entretiens et mise à jour des données ; animation de groupes de travail d'élus et techniciens pour dégager les enjeux majeurs et les stratégies de réponse adaptées au Saumurois ; réalisation de scénarios alternatifs partagés.

Catherine GIRARD — directeur de l'Aménagement — 02 41 83 31 76

Communauté Urbaine de Lyon (1998-2004)

Conseil de développement, élaboration des modalités de composition, de fonctionnement et d'organisation d'un conseil de développement de l'agglomération lyonnaise, dans le cadre de l'article 26 de la loi Voynet.

Audit des acteurs locaux®, réalisation d'un audit des grands institutionnels lyonnais destiné à préparer avec eux le projet stratégique de la Communauté Urbaine.

Millénaire 3,

- accompagnement de la phase 2 "Construire des stratégies de réponses" (animation d'un groupe de travail consacré à la gouvernance) ;
- expertise dans le cadre des Séminaires Prospectivistes (2004)

Patrick LUSSON — Directeur DPSA — Grand Lyon — 04 78 63 46 65

Ministère de l'Équipement (2000)

Production d'un rapport sur "**ce que pensent les territoires**", d'après les discussions de groupes de travail animés sur l'ensemble du territoire français.

Josée LANDRIEU — mission prospective — Ministère de l'Équipement, des Transports et du Logement - 01 40 81 15 56

RATP (1999-2000)

Biennale du Futur, membre du comité de pilotage (préparation des « Assises du Futur » suggérées par le rapport BAILLY

Les enjeux du monde à venir, synthèse des travaux prospectifs des CES et CESR depuis 1995.

Edith HEURGON — responsable de la mission prospective — RATP - 01 44 68 23 91

Conseil Économique et Social Régional de Picardie (1999)

Animation de la concertation sur le projet de **SRADT**

Emmanuel de la MASSELIÈRE — CESR Picardie

Conseil Régional Limousin (1997-1999)

Limousin 2017, assistance technique de l'exercice (animation, études).

Benoît LAJUDIE — directeur du service Etudes — 05 55 45 17 42

For the previous referees, contact us.

Fabienne GOUX-BAUDIMENT



yesterday

Born 18 June 1960

Assistant to Prof. Jacques LESOURNE and Michel GODET's and lecturer in futures studies and strategy (cycles B and C of the *Conservatoire National des Arts et Métiers*); then assistant to the general manager, in charge of futures studies within the *Agence pour la Diffusion de l'Information Technologique* (ADITECH), she subsequently became studies manager of *Futuribles International*.

today

She is the head of **proGective**, a consulting firm dedicated to futures research, study and advice she founded in August 1994.

Since 1995, she has taught futures studies at the University of Angers (France) — ISTIA, Institute of the Science and Technology for Engineers— and regularly gives lectures in universities, public institutions, private organisations on various futures-oriented subjects...

She is a member of several research groups —such as the Group for Research and Development of Louvain (Belgium), bringing together the Research Managers of the main multinational firms established in Belgium— and a fellow of futurists associations such as the World Futures Studies Federation (Executive Board Officer) and the World Futures Society (U.S.)

She is also a member of scientific committees for seminars and international conferences, and of panels of experts about specific subjects (environment, energy, space activities, Mediterranean area, etc.).

She has written several papers and books, especially three about the territorial prospective and one about 'French prospective'. Some are translated into English, Italian and Spanish. Some are about to be translated into Arabic.

tomorrow

In August 2005, she has been elected **President of the WFSF** ([World Futures Studies Federation](#)), as recognition of her international career devoted to futures studies. This NGO, established in 1967, is a global network of practicing futurists —researchers, teachers, scholars, policy analysts, activists and others from over 50 countries— dedicated to the promotion of futures studies. She will serve for a term of four years and can be re-elected for no more than two consecutive terms.

main scientific work in progress

- Urban Futures; Innovation in Clusters
- Developments in macro-history and theory of change (retrotopia)
- Education and the next generation

lines of force

academic

PhD in human and social futures studies / foresight (*previsione umana e sociale*), supervised by Prof. Eleonora BARBIERI MASINI, Faculty of Social Sciences, Gregorian University of Rome (1997-2001). Subject: the evolution of 'French prospective' towards an operational 'prospective'.

Multimedia project manager, postgraduate diploma, Centre d'Etudes Supérieures Industrielles (CESI), Paris, 1990

Science, technology and society (French DEA, between master and PhD), CNAM and Paris I Sorbonne, Paris, 1989

Economic Policies and Analysis (French DEA, between master and PhD), Ecole Normale Supérieure (Ulm), EHESS et ENSAE, Paris, 1987

Strategy and Defence (French DEA, between master and PhD), Institut d'Etudes Politiques, Strasbourg, 1984

Political Science (master), section: Foreign Affairs, option: South-East Asia, Institut d'Etudes Politiques, Strasbourg, 1983

Political Science (diploma), section: Public Service, Institut d'Etudes Politiques, Strasbourg, 1982

Middle-empire Hieroglyphic Language (certificate), Institut d'Egyptologie, Strasbourg, 1980

Working languages: English, Italian; basics in Turkish.

professional

Head (as CEO) of **proGective**.

Private **researcher**: publications (books, papers), lectures, public talks...

Consulting **futurist**; fields of excellence:

- **methodology** (Audit des ALC[®] for participatory processes; GeoGemmail[®] for early detection of conflicts; Grilles de Lecture Prospective[®] (systemic tool); OPQ[®] (operative prospective quadrant) for a Time-included thinking, from observation to action...)
- **exercises of territorial French prospective** : design of the architecture, elaboration of the methodology, design of the participatory process, synthesis of the results, assessment;
- **futures-oriented studies**: early detection of new trends; analysis of weak signals; identification of 'problematic'; problem-solving.

popping round

- Member of the International Scientific Committee for the 2nd *Future Design Conference*, Seoul (Korea), 23-27 October 2007
- Member of the scientific committee for the XXV World Conference of the World Futures Studies Federation, Budapest, August 2005
- Member of the Task Force for the future of the IWUF (International Women University Federation), 2004
- Member of the scientific committee for the international conference "Globalisation and territories", Chambéry, (France), 29-30 October 2003
- European expert to the *European Foundation*, about "*Foresight in a Knowledge Society*", 2001-2002
- National thematic expert of the French Government about "the participation process" (democratic governance), DATAR, 1999-2000
- Expert-Adviser to the European Commission :
 - o program *Adapt*: implementation of a territorial project in an Italian region (Marches), 1999-2000
 - o program *Youthstart*: Stockholm (Sweden), October 1997
- Member of the panel of experts for the international conference "Eco'97", Paris, 24-25-26 February 1997
- Member of the steering committee for the international conference « Marine Cities », Monaco, 21-22-23 November 1995
- Organisation of the seminar «Education» to prepare the report « *2100 récit du prochain siècle* », Thierry GAUDIN (ed.) ; Paris : Payot, 1990, 604 p.
- Contribution to the collective thinking and writing (group GEREMI) of a new Universal Declaration of Human Rights, published in « *Les métamorphoses du future* », Thierry GAUDIN (ed.), Paris : Economica (collection CPE), 1988, 169 p.
- Rapporteur of the conference *Euro-Prospectives* for the « Centre de Prospective et d'Evaluation » of the French Minister of Industry (group GEREMI) - 1986

elsewhere

- Member of the Advisory Board of the European Futurists Conference Lucerne — 2008
- Member of the International Advisory Board of the Finland Futures Academy (2007-09)
- Awarded by the Prize **Jans GREMMEE**, at the City Hall of The Hague (Netherlands) by the Dutch Association of UWE (University Women of Europe), 29 September 2006
- *World Futures Studies Federation* (WFSF) :
 - o president 2005-2009
 - o elected member of the Executive Board since 1999
 - o fellow since 1997
- member of the *Association of Professional Futurists* (APF), since 2005
- member of the International Editorial Board of:

- the journal "Futures", Pergamon/Elsevier Science, since 2002;
- the "Journal of Futures Studies", Tamkang University Press, since 2001
- member of the Louvain *GRD* (Research and Development Group), Belgium, since 1997
- member of the *World Futures Society* (WFS) since 1992
- founding president of the *Franco-Turkish Club* (CIFT), since 1992
- founding member of the *International Observatory for Regional Prospective* (OIPR), since 1988

talking

"Transition: an evolutionary worldview", cycle de conférences *Foresight aus verschiedenen Blickwinckel*, Université BOKU, Vienne (Autriche) — 27 November 2008

"France 2030: a Regenerative Perception", 4th European Futurists Conference, Lucerne (Switzerland) — 28 October 2008

"La Méditerranée, au carrefour de l'Intelligence" [Mediterranean, at a crossroads in strategic intelligence], ouverture de la séance plénière : Intelligence stratégique & Prospective : Les enjeux de l'économie de la connaissance dans l'espace Euro-Méditerranée, [Rencontres ICC 2008](#), Hôtel LUTETIA, Paris — 13 & 14 octobre 2008

"Prospective territoriale, concepts, outils et panorama" [Territorial foresight, concepts, tools and panorama], séminaire *La prospective territoriale, outil de développement local*, FEICOM, Yaoundé (Cameroun) — 8-10 octobre 2008

"Civilizational Transition: a new world ahead", WFSF XX^o World Conference, *Transitions: Encouraging Emerging Worlds*, Trollhättan (Sweden) — 30 June-3 July 2008

"La prospective pour observer et comprendre" [The French prospective to observe and understand], ENPC, Paris — 25 juin 2008

"Innover : pourquoi et dans quel sens ?" [Innovate : why and into which direction ?], [Salon de l'innovation](#), Port-au-Prince (Haïti) — 21-22 mai 2008

"Constructing Rural Futures", 2nd International Conference, RURAL FUTURES: DREAMS, DILEMMAS, DANGERS, University of Plymouth (UK) — 1-4 April 2008

"Senior-City", atelier-débat TRANSIT-CITY "Et cela ressemblera à quoi, une ville de vieux ?", Paris — 28 mars 2008

"Mapping New Opportunities. Towards A New Competitiveness Paradigm", Observatory for International Market, COPCA, Barcelona (Spain) — 22-23 November 2007

"Why Does A National Foresight Unit Matter?", Parliament, Seoul (Korea) — 26 October 2007

"Universitas versus University", Global Human Resources Forum, Seoul (Korea) — 25 October 2007

"Macrohstory, a tool to face complexity", WSF Conference, Minneapolis (USA) — 30 July 2007

"Building National Futures Capacity in Korea" et "Futures Studies: why, what, how?", UN Futures Forum, Seoul (Korea) — 31 March 2007

"Current crisis and possible futures for education", Presidential Committee on Education Innovation, Seoul (Korea) — 30 March 2007

"Future Life Style And Living Environment: the Next House" et "Housing In An Ageing Society", Yonsei Department of Housing and Interior Design, Seoul (Korea) — 28 March 2007

"Challenging issues for NGOs' management", Yonsei School of Business, Seoul (Korea) — 28 March 2007

« Civil Aviation Futures », Keynote Speech, 2nd World's Best Airports Forum: "An Invitation to the Future: The Airport Industry in 2030", Incheon (Korea) — 28-30 March 2007

"Pôles de compétitivité et d'excellence: clarifications" [About Business and Technology Clusters], Conseil Régional des Pays de Loire/SEM, Angers — 20 décembre 2006

"L'avenir, un pas plus loin" [Corporate social responsibility : a step further] IMS, Colloque anniversaire « Entreprise et Société : Regards croisés, Nouvelles perspectives », Paris — 5 décembre 2006

"Practice of Territorial Foresight in Europe", séminaire Rural Innova-Component 5, Florence (Italie) — 30 novembre-2 décembre 2006

"Osez le futur !" [Let's Dare the Future!], IFOCAP, 61^{ème} colloque des GRAP, "Innover en agriculture. Comment les agriculteurs réinventent leur métier ?", Paris — 24-25 novembre 2006

"La prospective, outil de création et de gestion du changement" [The French 'prospective' as a tool for creating and managing changes] Communauté d'Etudes pour l'Aménagement du Territoire / Ecole Polytechnique Fédérale de Lausanne, séminaire "Ville-campagne : le pas de deux", Lausanne (Suisse) — 23 novembre 2006

"Du projet de territoire au projet de société : quand la prospective reprend le pas sur la stratégie" [From territory to society : when foresight overcomes strategy], OIPR, Paris — 5 octobre 2006

"Women at the heart of the future", University Women of Europe (UWE), The Hague (Netherlands) — 29 September 2006

"L'avenir post-industriel" [Post-industrial Futures] Interview pour l'émission "Valor Afegit" [Valeur Ajoutée] sur la chaîne catalane 33, diffusée en catalan le 27 septembre 2006

"Prospective urbaine" [Urban Foresight], Université d'Eté de la prospective territoriale en Europe, Lille (20-21/09/06) — 21 septembre 2006

"Post-industrial futures Seminar "Future trends and new realities", Observatory on International Markets / Future Information Intelligence Network, COPCA, Government of Catalonia, Barcelona (Spain) — 19 September 2006

"Villes de demain : visions d'avenir" [Urban futures], Ville de Paris, Paris — 14 septembre 2006

"Gestion et valorisation du Capital Humain : nouveaux défis" [Management of Human Capital : new challenges], Groupe RH&M, Opération "DRH du 3ème Millénaire", Paris — 6 septembre 2006

"Mondes à venir : panorama de tendances et ruptures" [Worlds to come: panorama of trends and ruptures], Conseil de Développement du Pays et de l'Agglomération d'Angers, Angers — 5 septembre 2006

"Gérer l'information : nouveaux défis" [Information Management: new challenges], Assemblée Générale ADBS " L'impact du numérique sur l'évolution des modes de travail" [Impact of the digital over the evolution of the ways of working], Paris — 7 juillet 2006

"L'imagination en panne : quand la prospective vient au secours de l'imaginaire" [Running out of imagination: when foresight rescues the imaginary], AFPLANE, Paris - 4 juillet 2006

"The French Territorial Foresight between participation and exploration", conference "Changing Foresight Practice in Regional Development – Global Pressures and Regional Possibilities", June, 2006, Turku (Finland) – 8 June 2006

"Building National Futures Capacity", 1st International Workshop of the Azerbaijan Future Studies Society "Future Studies and the future of the South Caucasus", Baku (Azerbaijan) – 19 May 2006

"Futures Studies: why, what, how. Some theoretical and methodological approaches", 1st International Workshop of the Azerbaijan Future Studies Society "Future Studies and the future of the South Caucasus", Baku (Azerbaijan) – 19 May 2006

Interview for a radio programme "01 Business" (by Luc FAYARD) on BFM /RMC — 20 avril 2006

"Synthèse relative à l'avenir du Canton du Tessin" [The futures of the Ticino], seminar IMAT, Lugano (Switzerland) – 10 avril 2006

"Prospective territoriale et coopération internationale" [Territorial foresight and international cooperation], séminaire Prospective-Info, DIACT, Paris – 9 mars 2006

Qu'est-ce que la prospective des territoires et des sociétés ? [What is territorial foresight about?], Conference, ECLM, Paris – 8 December 2005

« La prospective en Europe » [Futures studies / Foresight in Europe], Network Europe, DGUHC, French Ministry of Infrastructure and Facilities, Paris – 6 October 2005

"WFSF and Youth", Budapest Futures Course 2005+, Budapest (Hungary) – 26 August 2005

"Influence of SF on futurists and futures studies" Budapest Futures Course 2005+, Budapest (Hungary) – 25 August 2005

"I have a dream... for the WFSF", Incoming President's Introductory Speech, WFSF General Assembly, Budapest (Hungary) – 21 August 2005

"Cultural values and orientation of scenario-building", XIX WFSF World Conference, Budapest (Hungary) – 20-26 August 2005

"How to enhance a modern futures studies center?", Egyptian-French Workshop on Futures studies, Prime Minister Office (IDSC-CFS), Cairo (Egypt) – 20-21 June 2005

"Emerging futures for future-oriented NGOs", Egyptian-Arab Futures Research Association (EAFRA), Cairo (Egypt) – 19 June 2005

"Parier le futur"[Banking on the Future], seminar "Pays de Rennes en 2020", Rennes (France) – 17 June 2005

"Au pays du Futur" [In FuturesLand], seminar "Figures de la Prospective", OIPR, Paris (France) – 1 June 2005

"Le futur de l'innovation" [The future of innovation], séminaire "L'innovation à l'ère des réseaux", Laval (France) – 21 April 2005

"From the dream to its achievement: evolution of scenario building", conference CONTACT05, NASA-Ames (California, USA) – 21 March 2005

"Territoires et prospective : quelles relations ?" [Relations between territories and the French prospective], séminaire OIPR, Paris (France) – 28 January 2005

"Bilan des SRADT en France et enseignements" [About regional planning in France], Conseil Régional du Limousin, Limoges (France) – 26 January 2005

"The Med Area, Our Common Future", opening of the International Conference « Sensing the Future 3: Future Visions for the Mediterranean Basin », Cairo (Egypt), 07-09 December 2004

"La prospective au service du développement" [The French prospective serving the global development], conférence publique, CFCC/Ambassade de France, Le Caire (Egypte) – 6 décembre 2004

"Prospective et *policy design*" [Futures thinking and policy design], colloque "Comment mieux concevoir les politiques publiques ?", Paris (France) – 18 et 19 novembre 2004

"Energy, a crucial issue for the XXI century", EDF Young Executives Forum, Brussels (Belgium) – 3 & 4 November 2004

"Le monde de demain sera ce que nous en ferons" [Tomorrow's world will be as we will shape it], conférences "Charleroi 2020", Charleroi (Belgium) – 9 September 2004

"Dynamics of Evolution"; "I, Futurist"; "How to Share Futures Visions?"; Australian Foresight Institute, Melbourne (Australia) – 26-31 July 2004

"La prospective territoriale en marche" [The territorial French prospective in progress], Syndicat Mixte du SCOT, Le Havre (France) – 11 June 2004

"De l'avenir de la planète à celui du Grand Lyon" [From the future of the planet to the future of the Great Lyon], Séminaires prospectivistes en Communauté Urbaine de Lyon (France) – 4 June 2004

"The territorial 'prospective': a way to build the future today"; "Futures thinking for Colombia", Seminario « Prospectiva Tecnológica y Competitividad Regional », Bogotá (Colombia) – Abril 21 y 22, 2004

"Las apuestas de la prospectiva territorial en Europa", seminario "La prospectiva territorial en Europa", Santiago de Cali (Colombia) – Abril 19 y 20, 2004

« Sustainable Energy », International Conference « Sensing the Future 2: Towards a Sustainable Energy Future in Egypt? », Cairo (Egypt), 16-17 December 2003

« Time Machine and Mission to Mars: futures-oriented methodologies » (workshop) ;
« "Territorial Prospective": from France to Uruguay » (conference), Seminario Regional « Modernización del Estado e Integración Regional, Montevideo (Uruguay), 6-7 November 2003

"Globalization and Relativity", International Conference "Territoire-acteur et mondialisation", Chambéry (France), 29-30 October 2003 (www.territoires-mondialisation.org)

"Introducing futures studies in the University curriculum", Al Akhawayn University of Ifrane, Morocco, 23 October 2003

"The French Prospective, a way to build the future today", Faculty of the Built Environment, DIT, Dublin (Ireland), 17 October 2003

« La prospective territoriale en chemin », séminaire OIPR, Paris, 10 October 2003

"Implementing futures studies in Europe", WSF Budapest Futures Courses, Budapest (Hungary), 19 August 2003

"The project proMed"; EC Conference "Foresight in the enlarged Europe" ; Ioannina (Greece), 15 - 17 May 2003

Closing talk, "European Knowledge Society Foresight - the Missing Link between technology foresight and the Lisbon Objective?", European Foundation for Living and Working Conditions, Brussels, 22 November 2002

"Practicing futures studies: why and how"; Tamkang University, Taiwan, November 2002

"The French prospective: a way to build the future today?", Cairo (Egypt), October 2002

"euroProspective and the Futures Research in Europe", WFS Annual Congress, Philadelphia (USA), July 2002

"How to share futures visions?", E.C./ Foresight to Scenarios - Landscaping Methodology and Tools Workshop; Brussels, 5th July 2002

"The French prospective: a way to build the future today?", Cairo (Egypt), October 2002

"How to share futures visions?", E.C./ Foresight to Scenarios - Landscaping Methodology and Tools Workshop; Brussels, 5th July 2002

"Towards a Mediterranean sounding way to think the future?", Alicante (Spain), June 2002

"Les métatags du futur", Glaxo SmithKline, Bruxelles, May 2002

"La prospective territoriale en marche", Conseil Economique et Social Régional de Haute Normandie, January 2002

"Les pratiques de prospective territoriale au niveau international, des processus innovants mais complexes à mettre en œuvre", Forum européen de prospective, régionale et locale, Lille, December 2001

"Prospective and Foresight at the world level: towards a convergence?", FOREN Conference (Dublin), December 2001

"PME-PMI, l'entreprise du futur ?", Chambre de Commerce et d'Industrie de Caen, November 2001

«La prospective territoriale au service du développement : fédérer les acteurs autour d'un projet collectif», Ecole Nationale des Ponts et Chaussées, October 2001

«Formazione alla "prospective" territoriale e il management pubblico dei territori», Scuola Superiore del Ministero degli Interni (Roma), July 2001

«Questions de prospective appliquées à la Wallonie», Cellule de prospective du Gouvernement wallon, March 2001

«Tour d'horizon international de la prospective», INRA, February 2001

«Evolution de la prospective territoriale en France», Conseil Général des Ponts et Chaussées, January 2001

« La ressource humaine des territoires», Institut d'Administration des Entreprises de Caen, November 2000

«Capital humain en prospective», IAURIF (Institut d'Aménagement et d'Urbanisme de la Région Ile-de-France), November 2000

« Projet d'agglomération : l'enjeu démocratique », Montbéliard, October 2000

« Le rôle de la confiance », "Les Rencontres du Futur", Biennale de la prospective, Conseil Economique et Social, September 2000

«L'intelligence collective au berceau», Colloque de Cerisy, June 2000

«La notion de temps en prospective territoriale : "habiter le temps"», DATAR-Prospective 2000-2002, March 2000

«Donner du futur aux territoires», Institut d'Administration des Entreprises de Caen, March 2000

«Un cas d'étude de prospective territoriale», Institut d'Administration des Entreprises de Caen, November 1999

«Paradigmes en mutation», «Territoires et innovation», «Demain : formes de travail et d'emploi», colloque organisé par le Conseil général de la Manche "La Manche de la réussite", June 1999

«Du territoire aménagé au territoire négocié», colloque de Cerisy, June 1999

«Territoires et mondialisation», séminaire de formation, Maison de la Chimie, January 1999

«Pourquoi réaliser un exercice de prospective régionale ?», séminaire de formation, Maison de la Chimie, January 1999

«Les outils de la prospective territoriale», séminaire de formation, Maison de la Chimie, December 1998

«Professionnaliser la prospective», séminaire de formation, Maison de la Chimie, December 1998

«Diagnostic de la prospective régionale en France», séminaire de formation, Maison de la Chimie, November 1998

«Dynamique de la prospective territoriale», séminaire de formation, Maison de la Chimie, November 1998

«Les nouveaux défis du management global», conférence inaugurale donnée à l'Ecole Militaire, December 1997

«Les entreprises de réseaux et les nouveaux enjeux sociétaux», rencontre thématique de l'ENSPTT, March 1997

teaching

Thinking the Future, International Space University (ISU), Strasbourg — October 2008

Territorial Prospective for Professionals, Ecole Nationale des Ponts et Chaussées (Ponts Formation) Paris — 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008

Prospective and Innovation (ISTIA), Angers —2005-06; 2006-07; 2007-08; 2008-09

Methods of 'Prospective' (Master Economic Analysis and Decision, University of Champagne-Ardenne), Reims — 1st semester 2005-2006; 2006-2007

Territorial Prospective (Master Economic Analysis and Decision, University of Champagne-Ardenne), Reims — 2nd semester 2005-2006

What science-fiction may bring to futures studies (BFC 2005+), Budapest (Hongrie) — 2005

The French Prospective, a discipline for thinking the future (ISTIA), Angers — 2004-2005

"About the French Prospective", Master class, Faculty of the Built Environment, DIT, Dublin (Ireland), 2003, 2004

TimeLine (ISTIA), Angers — 2003-2004

Futures thinking and innovative thinking (ISTIA), Angers — 2002-2003

From the global to the territorial prospective (INAU), Rabat (Morocco), 2002

Territorial Prospective (IAE), Aix — 2001-2002

Prospective and project management, (ENCIA) Nantes, May 2001

Prospective and Virtual Reality (ISTIA), Laval —2000-2001

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Prospective: understanding and acting (ISTIA), Angers — 1997-1998

Prospective and management (ENSPTT), Paris — 1997-1998

Politics and Internet (Sciences Com'), Nantes — April 1997

Prospective as antidote to the "idées reçues" (ISTIA), Angers — 1996-1997

Bearings to understand the paradigm shift (ENSPTT), Paris — 1996-1997

Prospective: concepts, tools and megatrends (ENSCI), Paris —1996-1997

Citizenship and cyberworld (Sciences Com'), Nantes — 1996

Prospective and technology survey (ENSPTT), Paris — 1995-1996

Prospective, trends watch and globalisation (ISTIA), Angers — 1995-1996

Education and teaching (Sciences Com'), Nantes — 1995

Communication, futures and politics (Sciences Com'), Nantes — 1995

Communication and geopolitics (Bilkent University), Ankara (Turkey) — 1993

writing

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"FS and education: past, present and future", FFA/ IAB, 8 October 2007

"When a revolution is needed in the educational systems", *Munhwa Ilbo* (quotidien coréen), Seoul, 31 mars 2007

"When Space Exploration Drives to Grandeur", in William BAINBRIDGE (ed.), *Futures*, Special issue on the future of space exploration, 2007 (to be published)

"The Prince and the Future. Political science and futures studies". in *Futures research from different scientific perspectives*, Delft, (Netherlands) : Eburon Academic Publishers, 2007 (to be published)

"Tomorrow will die", in Bruce TONN (ed). *FUTURES*, Special issue on human extinction scenarios, December 2006 (to be published in 2007)

"La prospective, outil de création et de gestion du changement. Apprivoiser la complexité, agir dans l'incertain." [French Prospective: a tool for creating and managing changes. Taming complexity, acting in uncertainty.], Presses polytechniques et universitaires romandes, Lausanne (Switzerland), 2008, pp. 227-237

"La responsabilité sociale des entreprises : un pas plus loin" [Corporate Social Responsibility : a Step Further], contribution écrite au colloque IMS, Novembre 2006, <http://www.progective.com/fr/ecrire/disciplineprospective/>

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« Territoire et mondialisation : une co-évolution multi-millénaire » [Territories and globalisation : a multi-millennium co-evolution], Proceedings of the international conference "Territoire-acteur et mondialisation" held in Chambéry, 2004

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«Innovation et territoires. Regard d'une prospectiviste», *Management et Conjoncture Sociale*, n° 560, juillet 1999, Paris

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