



**private research center,  
futures-oriented consulting**

[introduction]

# contents

<b>the concept of proGective .....</b>	<b>3</b>
<b>our services.....</b>	<b>5</b>
<b>our clients .....</b>	<b>6</b>
<b>Fabienne GOUX-BAUDIMENT .....</b>	<b>11</b>

# the concept of proGective

**proGective** was born in August 1994 from the will to create an intellectually and financially independent organisation, entirely devoted to prospective and foresight. It is now, at the same time, a research center, a tool for technological and social watch and an organisation devoted to the implementation of foresight and prospective in a concrete and operational way.

**proGective** is a private company depending from the French legislation (SARL), which guarantee its financial independence and its ability to answer the market demand ; yet it acts as a non-profit organisation.

**proGective** is organised in four distinct but interdependent activities:

- its own activity of **research and development** in prospective and foresight ; **proGective** is a member of large international futures studies networks (World Futures Studies Federation, World Future Society). It belongs as well to different research groups: Louvain Research and Development Group devoted to innovation and technology, post-doctoral research group of the Gregorian University in Roma, etc. It also takes part to the discussions of the international futures studies community. This networking feeds **proGective**'s own concepts and methodologies, which outcomes are often published;
- an activity of **technological and social watch** concerning more than sixty different themes, as various as human rights, spatial technologies or metropolitan development. This activity contributes to the continuous elaboration of future-oriented analytical grids and provides explanatory or alternative synthesis;
- a **consulting** activity lead for public and private organisations, as it is the best way to check the outcomes of the R&D activity and to identify new needs as well as emerging trends. Daily challenge, this activity embodies the final purpose of **proGective**: develop an operational prospective and foresight, fitting the new social needs.
- finally, **proGective** ensures an ongoing activity of **promotion** of foresight through its dedication to scientific committees, teaching/training, lectures in the Academe and everywhere it is possible to raise a futures-awareness.

## **We trust them**

## **[our partners]**

Dàlt, Brussels, design

Egérie, Brussels, marketing

Eureval, Paris, assessment and policy design

Nouveaux Territoires, Paris, local development

Transit City, Paris, urban think tank

WFSF (World Futures Studies Federation) promotes and encourages futures studies as well as innovative interdisciplinary analysis and critique: Fabienne GOUX-BAUDIMENT has been elected president for 2005-2009.

## **They trust us**

## **[our clients]**

**International organizations:** European Union, OECD, UNEP

**State governments:** Algeria, Columbia, Egypt, France, Italy, Morocco, Switzerland, Turkey, Uruguay ...

**Region governments:** France (Limousin, Nord-Pas de Calais, Centre...); Belgium (Wallonia); Italy (Marches...); Spain (Catalonia)...

**Metropolitan Area governments:** La Rochelle, Saumur, Besançon, Châlons-en-Champagne, Arcueil, Stockholm...

**City governments:** France (Lyon, Marseille...); Italy (Ascoli Piceno, Urbania);

**Chambers of Trade and Industry:** France, Columbia, Netherlands, Turkey.

## **We trust the future**

GOUX-BAUDIMENT Fabienne, SOULET Ghislaine, DE COURSON Jacques, *Quiz pour conduire un exercice de prospective territoriale*, [Quiz to lead an exercise of territorial foresight] Lyon : CERTU, 2008.

GOUX-BAUDIMENT Fabienne, *Quand les territoires pensent leurs futurs*, [**When territories think their futures**] Editions de l'Aube, La Tour-d'Aigues, 2001

GOUX-BAUDIMENT Fabienne, *Donner du futur aux territoires*, [**Giving futures to territories**] Certu, Lyon, 2000

BARBIERI MASINI Eleonora, *Penser le futur*, [**Why Futures Studies?**] Dunod, Paris, 2000 [translation and up-dating: Fabienne GOUX-BAUDIMENT]

<http://www.progective.com>

## our services

proGective offers a comprehensive set of futures-oriented services (Futures Studies/ foresight/ French Prospective)

- **applied foresight** : territorial foresight (for local authorities) and comprehensive foresight (at national and international level)
  - elaboration of foresight exercises (participatory processes) for public authorities and for firms (organisational and strategic foresight);
  - creation of ad hoc methodologies ;
  - leading facilitation of workgroups, writing of futures-oriented synthesis ;
  - futures-oriented studies, diagnostics, early warning synthesis ;
  - creation and implementation of Foresight Departments within an organisation, with the associated tools and training.
  
- **methods and concepts:**
  - awareness-rising and education (training) to Futures Studies (in-house and external sessions) ;
  - research and development ; publications, communications ;
  - scientific editor or member of steering committees for international conferences, seminars, etc.
  
- **macroTrends, survey of drivers of change:**
  - collection and process of information ;
  - databases processing ;
  - emergent trends and weak signals spotting ;
  - thematic expertise (energy, water, geopolitics...).

# our clients

our best referee is the satisfaction of our clients

Non-exhaustive list (for more information, contact us):

Government of Benin (2010)

**Capacity building for the foresight exercise BENIN 2025**

Clément HOUNDONUGBO — IMPACT PLUS — project manager

Agence de développement et d'urbanisme de l'aire urbaine nancéienne (2010)

**Support to the Foresight Working Group for the "SCOT Sud 54"**

Françoise JEANTIT — studies manager

Agglomeration of Bordeaux (2010-2011)

**Scientific Council for the Mission 2025 : contribution to the metropolitan vision**

François NOISETTE — Mission 2025 director

RH&M, Foresight Club "Human Resources" (2010)

**Training in managerial foresight for HR Managers**

Audrey BRUGEROLLES — project manager

DREAL Limousin (2010)

**Support to a foresight exercise about economics and urbanization dynamics**

Agnès GADILHE — Head of the department "Regional Strategy for Sustainable Development"

Royal Cabinet of the Kingdom of Morocco – Morocco (2008/2010)

**Support to the implementation of the Royal Institute for Strategic Studies**

Tawfik MOULINE — director IRES

Ministry of Ecology, Energy, Sustainable Development, and Sea — France  
(2008/2009/2010)

**Foresight Training for the National Programme of Territorial Diagnostic for Sustainable Development, headed by Françoise ROUXEL / Traversières**

Martine VERNHES — Bureau des Etudes, MEEDDAT

GTB / BOUYGUES Construction (2009)

**Support to a foresight exercise related to the future of construction**

Philippe DRUEL — GTB Nantes

Conseil de développement du Pays du Trégor-Goëlo (2008-2009)

**Conception of and support to a foresight exercise with NOUVEAUX TERRITOIRES**

*proGective's mission: Ageing and its systemic consequences*

Yves LE BIHAN — president of the Council for Development

Special Council Support Fund for Mutual Assistance — Cameroun (2008-2009)

**Conception of and contribution to two national seminars of territorial foresight**

Philippe Camille AKOA — general manager

Council of the French department of Maine-et-Loire (2007-2008)

**Conception of and support to a territorial foresight exercise**

Jean-Jacques PENIN — director of 'Prospective et Modernisation'

Ministry of Education & Human Resources Development — Korea (2007)  
**The futures of education and university**

Royal Cabinet of the Kingdom of Morocco – Morocco (2006/2007)  
**Support to the creation of the Royal Institute for Strategic Studies**  
Tawfik MOULINE — Conseiller

Council of the French department of “Orne” (2006-2007)  
**Support to the territorial futures-oriented process**  
Marie-Agnes LEVAUX — director of communication

Minister of Environment and Territorial Development – Algeria (2006)  
**Feasibility study for the implementation of Innovative Clusters**  
Abdelkader BENHADJOUJJA — chef de cabinet

Minister of Environment and Territorial Development – Algeria (2006)  
**Conception of and support to the foresight exercise “Algeria 2030”**  
Abdelkader BENHADJOUJJA — chef de cabinet

Regional Council of the Pays de Loire/SEM — France (2006)  
**Clarifications about clusters and poles of excellence**  
Hugues PORTE, Véronique LEGRAND — SEM Pays de Loire

IMS — France (2006)  
**Introduction to the main societal trends for tomorrow**  
Brigitte THIECK, Henri REBOUL — IMS

Council for the Development of the region of Angers — France (2006)  
**Introduction to the main lines of evolution**

DG dello Sviluppo Economico della Regione Toscana — Italie (2006)  
**Contribution to the component 5 of the European project *Rural Innova***  
Alessandra DE RENZIS, Pierre PAQUIET— chefs de projet

Committee for the Future/Finnish Parliament - Finland (2006)  
**Democracy and Futures**  
Mika MANNERMAA — project manager

Magna Charta / Task force on university identity – Italia (2006)  
**The Idea of the University of the Future**  
Andris BARBLAN —general secretary

State of Ticino - Switzerland (2006)  
**Methodological support to IMAT for the renewal of the master plan**  
Daniel BURCKHARD — director

Stockholm RTK - Sweden (2006)  
[Regional Planning and Urban Transportation for Stockholm area]  
**Trends scanning on important issues for the future of the Stockholm region**  
[Omvärldsanalys för Stockholmsregionen]  
Ulf BOMAN — KAIROS FUTURE

EPURES, Agence d'urbanisme de Saint-Étienne (2005)

**Introductory Course on Territorial foresight**

Nathalie LOUET — director

Programme of the United Nation for the Development (2005)

**Rapport sur le développement humain au Maroc**

Support to the futures thinking (futures nodes©)

Tawfik MOULINE — Cabinet Royal

Regional Council Limousin (2005)

**Feasibility study for the next Regional Master Plan of Limousin**

Expertise related to the French Master Plan Process

Pierre PAQUET — chargé de mission Prospective

Syndicat Mixte du Schéma Directeur de la Région Grenobloise (2004)

**Foresight-oriented seminar led by Algoe**

Foresight Expertise related to the notion of "Slow Highways"

Philippe AUGER — director

University EDF — E2DL (2004)

Expertise regarding the future of the energy market

**Young Executives Forum**

Laurent BENVENISTE — director E2DL

Plaine Commune Agglomeration Community (2004)

**Foresight Creative Workshop about Plaine Commune area**

Danièle VIGIER — head of the territorial project

CERTU, Ministry of Infrastructure (2004)

Design and implementation of scenario-building at 2015

**Future-thinking seminar**

Jean-Claude GALLETY – director in charge of local authorities

European Space Agency — ESA (2004)

Expertise in society future trends and space policy

**Prospective Pilot Exercise — Scenarios — Workshop 1**

Franco ONGARO – Head of Advanced Concepts

Regional Council Limousin (2004)

**Evaluation d'un diagnostic territorial prospectif**

Pierre PAQUIET — chargé de mission Prospective

Programa Nacional de Prospectiva Tecnológica e Industrial (Colombie) (2004)

**Prospectiva Tecnológica y Competitividad Regional**

Javier MEDINA VASQUEZ – director

Regional Council of Centre (2004)

Foresight study, methodology and animation of a foresight process

**Positioning the region Centre in Europe**

Jean-Claude EUDE – director of the foresight unit



**Institut Géographique National (2004)**  
**Strategic Project for the IGN and its partners**  
Michel OSCHÉ – director of the foresight unit

**Canton of Vaud (Suisse) (2003-2004)**  
**Participatory process for the Cantonal Master Plan**  
Pierre-Yves DELCOURT – project manager

**Ministère de l'équipement / DRAST (2003-2004)**  
**Survey on 18 Urban foresight practices in Europe**  
Claude SPOHR – chargé de mission

**Ambassade de France au Caire (Egypte) (2001-2002-2003-2004)**  
**"Sensing the future"**: Design and implementation of three international conferences dedicated to applied foresight: Satellite Uses for Development, Energy Policies, Future of the Mediterranean.  
Guy MEUBLAT – attaché de coopération

**SOFRED/GIAT Industries (2003)**  
**Future-oriented Diagnosis of the Grand Roannais Area**  
Alain CHARLES – chargé de mission

**Région Nord-Pas de Calais (2001-2002-2003)**  
**Methodological support and studies for the elaboration of the SRADT**  
Pierre-Jean LORENS – directeur (Prospective/Plan/Evaluation)

**INRA (2001-2002-2003)**  
**Introductory Course on Foresight**  
Michel SEBILLOTTE – directeur

**Institut Jules Destrée (2001-2002-2003)**  
**Design and methodology of "Wallonie 2020"**  
Philippe DESTATTE – directeur

**Institut National d'Aménagement et d'Urbanisme (Maroc) (2002)**  
**Design and Implementation of an Advanced Course on Foresight**  
Marion LE DANTEC – assistance technique FSP

**Aéroports de Paris (2001)**  
**Support to a future strategy related to local actors' participation**  
Brigitte MILLOUR – chef de projet

**Communauté Urbaine de Marseille (2000)**  
**Support to the Foresight Process on Marseille Metropolitan Area**  
Camille HAGEGE – chef de projet

**Chambre de Commerce et d'Industrie de Dunkerque (1999-2000)**  
**Scientific direction of the symposium "Competitiveness of the Territories in the 21st Century"**  
Bernard OBERT – chef du service Relations Internationales

**Design and project management of the foresight exercise *Dunkerque 2005***  
Alain CHARLES – service Etudes

**Syndicat mixte du schéma directeur du Saumurois (2000)**

**Design and Implementation of the SCOT's Foresight Part**

Catherine GIRARD — directeur de l'Aménagement

**Communauté Urbaine de Lyon (1998-2004)**

**Foresight Expertise within the framework of "Séminaires Prospectivistes" (2004)**

**Preparatory Study for the Council of Development (2000)**

**Millénaire 3, Audit des acteurs locaux®**: Participatory Method implemented to prepare the strategic project with the main institutional partners (1999)

**Millénaire 3, Support to the step 2 "Building Strategies of Answers"**: steering a group on the theme "governance" (1998-99)

Patrick LUSSON — Directeur DPSA — Grand Lyon

**French Ministry of Infrastructure (2000)**

**Report on "what the territories think about"**

Josée LANDRIEU — mission prospective

**RATP (1999-2000)**

**"The stakes of the world of tomorrow"**, synthesis of the futures-oriented works done by the French Economic and Social Regional and National Councils since 1995.

Edith HEURGON — responsable de la mission prospective

**Conseil Economique et Social Régional de Picardie (1999)**

**Leading of the participatory process for the SRADT**

Emmanuel de la MASSELIÈRE — CESR Picardie

**Conseil Régional Limousin (1997-1999)**

**Limousin 2017**, assistance technique de l'exercice (animation, études).

Benoît LAJUDIE — project manager

**For the previous referees, please, contact us.**

# Fabienne GOUX-BAUDIMENT



## yesterday

Born 18 June 1960

Assistant to Prof. Jacques LESOURNE and Michel GODET and lecturer in futures studies and strategy (cycles B and C of the *Conservatoire National des Arts et Métiers*); then assistant to the general manager, in charge of futures studies within the *Agence pour la Diffusion de l'Information Technologique* (ADITECH); subsequently studies manager of *Futuribles International*.

## today

She is the head of **proGective**, a consulting firm dedicated to futures research, which has both a study and advisory capacity. She founded proGective in August 1994.

Since 1995, she has taught futures studies at the University of Angers (France) — ISTIA, Institute of the Science and Technology for Engineers— and regularly gives lectures at French (IAE, ENPC, etc.) and foreign (Genova, Melbourne, Seoul...) universities, public institutions, and private organisations on various futures-oriented subjects.

She is a member of several French and foreign think tanks and a fellow of futurists associations such as the World Futures Studies Federation (WFSF), the World Futures Society (WFS) and the Association of Professional Futurists (APF).

Her expertise in foresight and a certain number of related themes, have led her to take part in advisory boards, expert panels and scientific committees for international conferences (including the European Futurists Conference). She often gives public conferences on varied topics (environment, energy, space activities, Mediterranean area, etc.).

She has written several papers and books (three on territorial foresight and one on 'French prospective'), some of which have been translated into English, Italian and Spanish.

## highlight

2005-2009: President of the WFSF ([World Futures Studies Federation](#)) This NGO, established in 1967, is a global network of practicing futurists –researchers, teachers, scholars, policy analysts, activists and others from over 50 countries—dedicated to the promotion of futures studies.

## main scientific work in progress

- Urban Futures; Climate change impacts
- Macro-history and theory of change (retrotopia); the Transition
- Education and the next generation
- Managerial Foresight

## lines of force

### academic

**PhD in human and social futures studies / foresight (*previsione umana e sociale*)**, supervised by Prof. Eleonora BARBIERI MASINI, Faculty of Social Sciences, Gregorian University of Rome (1997-2001). Subject: the evolution of 'French prospective' towards an operational 'prospective'.

**Multimedia project manager**, postgraduate diploma, Centre d'Etudes Supérieures Industrielles (CESI), Paris, 1990

**Science, technology and society** (French DEA, between master and PhD), CNAM and Paris I Sorbonne, Paris, 1989

**Economic Policies and Analysis** (French DEA, between master and PhD), Ecole Normale Supérieure (Ulm), EHESS et ENSAE, Paris, 1987

**Strategy and Defence** (French DEA, between master and PhD), Institut d'Etudes Politiques, Strasbourg, 1984

**Political Science** (master), section: Foreign Affairs, option: South-East Asia, Institut d'Etudes Politiques, Strasbourg, 1983

Political Science (diploma), section: Public Service, Institut d'Etudes Politiques, Strasbourg, 1982

**Middle-empire Hieroglyphic Language** (certificate), Institut d'Egyptologie, Strasbourg, 1980

**Working languages:** English, Italian; basics in Turkish

### professional

Head (as CEO) of **proGective**.

Private **researcher**: publications (books, papers), lectures, public talks...

Consulting **futurist** (methodology, exercises of territorial foresight, futures-oriented studies: early detection of new trends; analysis of weak signals; identification of 'problematic'; problem-solving).

International **speaker**: see the section "talking".

## popping round

- Member of the International Advisory Board of the Finland Futures Academy (2007-09)
- Member of the International Scientific Committee for the 2<sup>nd</sup> *Future Design Conference*, Seoul (Korea), 23-27 October 2007
- Member of the scientific committee for the XXV World Conference of the World Futures Studies Federation, Budapest, August 2005
- Member of the Task Force for the future of the IWUF (International Women University Federation), 2004
- Member of the scientific committee for the international conference "Globalisation and territories", Chambéry, (France), 29-30 October 2003
- European expert to the *European Foundation*, about "*Foresight in a Knowledge Society*", 2001-2002
- National thematic expert of the French Government about "the participation process" (democratic governance), DATAR, 1999-2000
- Member of the steering committee for the "Biennale du Futur" (Economic and Social Council), 1999-2000
- Expert-Adviser to the European Commission :
  - o program *Adapt*: implementation of a territorial project in an Italian region (Marches), 1999-2000
  - o program *Youthstart*: Stockholm (Sweden), October 1997
- Member of the panel of experts for the international conference "Eco'97", Paris, 24-25-26 February 1997
- Member of the steering committee for the international conference « Marine Cities », Monaco, 21-22-23 November 1995
- Organisation of the seminar «Education» to prepare the report « *2100 récit du prochain siècle* », Thierry GAUDIN (ed.) ; Paris : Payot, 1990, 604 p.
- Contribution to the collective thinking and writing (group GEREMI) of a new Universal Declaration of Human Rights, published in « *Les métamorphoses du future* », Thierry GAUDIN (ed.), Paris : Economica (collection CPE), 1988, 169 p.
- Rapporteur of the conference *Euro-Prospectives* for the « Centre de Prospective et d'Evaluation » of the French Minister of Industry (group GEREMI) - 1986

## elsewhere

- member of the Advisory Board (Comité d'Orientation) of the Nord-Pas de Calais Foresight Regional College — since 2008
- member of the Advisory Board of the European Futurists Conference Lucerne — since 2008
- awarded by the Prize **Jans GREMMEE**, at the City Hall of The Hague (Netherlands) by the Dutch Association of UWE (University Women of Europe), 29 September 2006
- *World Futures Studies Federation* (WFSF) :

- president 2005-2009
- elected member of the Executive Board 1999-2005
- fellow since 1997
- member of the *Association of Professional Futurists (APF)*, since 2005
- member of the International Editorial Board of:
  - the journal "Futures", Pergamon/Elsevier Science, since 2002;
  - the "Journal of Futures Studies", Tamkang University Press, since 2001
- member of the Louvain *GRD* (Research and Development Group), Belgium, since 1997
- member of the *World Futures Society (WFS)* since 1992
- founding president of the *Franco-Turkish Club (CIFT)*, since 1992
- founding member of the International Observatory for Regional Prospective (OIPR), since 1988

## talking

"Habiter et construire demain" [Inhabit and built tomorrow], VINCI Immobilier, Lyon (France) — 28 May 2010

"Prospective territoriale et développement durable" [Territorial Foresight and Sustainable Development], French Ministry of Sustainable Development, Paris (France) — 21 May 2010

"Anticipation and Macrohistory", FuMee 3 (Future Meeting), Paris (France) — 20 May 2010

"Economie mondiale: le temps des crises et des opportunités" [Global Economy : crisis and opportunities], SCOT Ouest, Grasse (France) — 22 February 2010

"ABCDE...K, le nouvel alphabet du développement" [ABCD...K, the new alphabet of development], SCOT Ouest, Grasse (France) — 11 December 2009

"Future Worlds Ahead", StraX, Helsinki (Finland) — 4 November 2009

"Transition et prospective managériale" [Transition and Managerial Foresight], Club Oicos, Paris (France) — 21 octobre 2009

"The future of Telepresence", CISCO / APF workshop: Near and Far: Imagining the Future of Telepresence, Paris (France) — 17 July 2009

"Risk Assessment & Horizon Scanning (RAHS) and Foresight", presentation to the National Security Coordination Centre from Singapore (Prime Minister's Office), Paris (France) — 9 July 2009

"Nature et Fonctions de la prospective: le cas de la prospective territoriale" [Nature and functions of territorial foresight], groupe de réflexion PENTSAMENDUA, gouvernement basque, Bilbao (Espagne) — 26 mars 2009

"The World in 2030: Scientific Education Perspectives", EURISY Workshop: *Securing Human Resources for the Future Space Sector*, Ministry of Transport, Prague (Czech Republic) — 12-13 March 2009

"La prospective des organisations revisitée" [Rethinking Organizational Foresight ], Club Prospective RH, Paris — 26 février 2009

["Think Tanks in Developing Countries: Towards a Southern Model?"](#), communication for the International Conference THE ROLE OF THINK TANKS IN DEVELOPING COUNTRIES: CHALLENGES AND SOLUTIONS, Cairo (Egypt) — 17-18 January 2009

["Un monde en transition"](#) [a world in transition], cycle consacré à la prospective et au développement durable, Institut français de Vienne (Autriche) — 28 novembre 2008

"Transition: an evolutionary worldview", cycle de conférences *Foresight aus verschiedenen Blickwinckel*, Université BOKU, Vienne (Autriche) — 27 November 2008

"France 2030: a Regenerative Perception", 4<sup>th</sup> European Futurists Conference, Lucerne (Switzerland) — 28 October 2008

"La Méditerranée, au carrefour de l'Intelligence" [Mediterranean, at a crossroads in strategic intelligence], ouverture de la séance plénière : Intelligence stratégique & Prospective : Les enjeux de l'économie de la connaissance dans l'espace Euro-Méditerranée, [Rencontres ICC 2008](#), Hôtel LUTETIA, Paris — 13 & 14 octobre 2008

"Prospective territoriale, concepts, outils et panorama" [Territorial foresight, concepts, tools and panorama], séminaire *La prospective territoriale, outil de développement local*, FEICOM, Yaoundé (Cameroun) — 8-10 octobre 2008

"Civilizational Transition: a new world ahead", WFSF XX<sup>o</sup> World Conference, *Transitions: Encouraging Emerging Worlds*, Trollhättan (Sweden) — 30 June-3 July 2008

"La prospective pour observer et comprendre" [The French prospective to observe and understand], ENPC, Paris — 25 juin 2008

"Innover : pourquoi et dans quel sens ?" [Innovate : why and into which direction ?], [Salon de l'innovation](#), Port-au-Prince (Haïti) — 21-22 mai 2008

"Constructing Rural Futures", 2<sup>nd</sup> International Conference, RURAL FUTURES: DREAMS, DILEMMAS, DANGERS, University of Plymouth (UK) — 1-4 April 2008

"Senior-City", atelier-débat TRANSIT-CITY "Et cela ressemblera à quoi, une ville de vieux ?", Paris — 28 mars 2008

"Mapping New Opportunities. Towards A New Competitiveness Paradigm", Observatory for International Market, COPCA, Barcelona (Spain) — 22-23 November 2007

"Why Does A National Foresight Unit Matter?", Parliament, Seoul (Korea) — 26 October 2007

"Universitas versus University", Global Human Resources Forum, Seoul (Korea) — 25 October 2007

"Macrohistory, a tool to face complexity", WSF Conference, Minneapolis (USA) — 30 July 2007

"Building National Futures Capacity in Korea" et "Futures Studies: why, what, how?", UN Futures Forum, Seoul (Korea) — 31 March 2007

"Current crisis and possible futures for education", Presidential Committee on Education Innovation, Seoul (Korea) — 30 March 2007

"Future Life Style And Living Environment: the Next House" et "Housing In An Ageing Society", Yonsei Department of Housing and Interior Design, Seoul (Korea) — 28 March 2007

"Challenging issues for NGOs' management", Yonsei School of Business, Seoul (Korea) — 28 March 2007

« Civil Aviation Futures », Keynote Speech, 2<sup>nd</sup> World's Best Airports Forum: "An Invitation to the Future: The Airport Industry in 2030", Incheon (Korea) — 28-30 March 2007

"Pôles de compétitivité et d'excellence: clarifications" [About Business and Technology Clusters], Conseil Régional des Pays de Loire/SEM, Angers — 20 décembre 2006

"L'avenir, un pas plus loin" [Corporate social responsibility : a step further] IMS, Colloque anniversaire « Entreprise et Société : Regards croisés, Nouvelles perspectives », Paris — 5 décembre 2006

"Practice of Territorial Foresight in Europe", séminaire Rural Innova-Component 5, Florence (Italie) — 30 novembre-2 décembre 2006

"Osez le futur !" [Let's Dare the Future!], IFOCAP, 61<sup>ème</sup> colloque des GRAP, "Innover en agriculture. Comment les agriculteurs réinventent leur métier ?", Paris — 24-25 novembre 2006

"La prospective, outil de création et de gestion du changement" [The French 'prospective' as a tool for creating and managing changes] Communauté d'Etudes pour l'Aménagement du Territoire / Ecole Polytechnique Fédérale de Lausanne, séminaire "Ville-campagne : le pas de deux", Lausanne (Suisse) — 23 novembre 2006

"Du projet de territoire au projet de société : quand la prospective reprend le pas sur la stratégie" [From territory to society : when foresight overcomes strategy], OIPR, Paris — 5 octobre 2006

"Women at the heart of the future", University Women of Europe (UWE), The Hague (Netherlands) — 29 September 2006

"L'avenir post-industriel" [Post-industrial Futures] Interview pour l'émission "Valor Afegit" [Valeur Ajoutée] sur la chaîne catalane 33, diffusée en catalan le 27 septembre 2006

"Prospective urbaine" [Urban Foresight], Université d'Eté de la prospective territoriale en Europe, Lille (20-21/09/06) — 21 septembre 2006



"Post-industrial futures Seminar "Future trends and new realities", Observatory on International Markets / Future Information Intelligence Network, COPCA, Government of Catalonia, Barcelona (Spain) — 19 September 2006

"Villes de demain : visions d'avenir" [Urban futures], Ville de Paris, Paris — 14 septembre 2006

"Gestion et valorisation du Capital Humain : nouveaux défis" [Management of Human Capital : new challenges], Groupe RH&M, Opération "DRH du 3ème Millénaire", Paris — 6 septembre 2006

"Mondes à venir : panorama de tendances et ruptures" [Worlds to come: panorama of trends and ruptures], Conseil de Développement du Pays et de l'Agglomération d'Angers, Angers — 5 septembre 2006

"Gérer l'information : nouveaux défis" [Information Management: new challenges], Assemblée Générale ADBS " L'impact du numérique sur l'évolution des modes de travail" [Impact of the digital over the evolution of the ways of working], Paris — 7 juillet 2006

"L'imagination en panne : quand la prospective vient au secours de l'imaginaire" [Running out of imagination: when foresight rescues the imaginary], AFPLANE, Paris - 4 juillet 2006

"The French Territorial Foresight between participation and exploration", conference "Changing Foresight Practice in Regional Development – Global Pressures and Regional Possibilities", June, 2006, Turku (Finland) – 8 June 2006

"Building National Futures Capacity", 1<sup>st</sup> International Workshop of the Azerbaijan Future Studies Society "Future Studies and the future of the South Caucasus", Baku (Azerbaijan) – 19 May 2006

"Futures Studies: why, what, how. Some theoretical and methodological approaches", 1<sup>st</sup> International Workshop of the Azerbaijan Future Studies Society "Future Studies and the future of the South Caucasus", Baku (Azerbaijan) – 19 May 2006

Interview for a radio programme "01 Business" (by Luc FAYARD) on BFM /RMC — 20 avril 2006

"Synthèse relative à l'avenir du Canton du Tessin" [The futures of the Ticino], seminar IMAT, Lugano (Switzerland) – 10 avril 2006

"Prospective territoriale et coopération internationale" [Territorial foresight and international cooperation], séminaire Prospective-Info, DIACT, Paris – 9 mars 2006

*Qu'est-ce que la prospective des territoires et des sociétés ?* [What is territorial foresight about?], Conference, ECLM, Paris – 8 December 2005

« La prospective en Europe » [Futures studies / Foresight in Europe], Network Europe, DGUHC, French Ministry of Infrastructure and Facilities, Paris – 6 October 2005

"WFSF and Youth", Budapest Futures Course 2005+, Budapest (Hungary) – 26 August 2005

"Influence of SF on futurists and futures studies" Budapest Futures Course 2005+, Budapest (Hungary) – 25 August 2005

"I have a dream... for the WFSF", Incoming President's Introductory Speech, WFSF General Assembly, Budapest (Hungary) – 21 August 2005

"Cultural values and orientation of scenario-building", XIX WFSF World Conference, Budapest (Hungary) – 20-26 August 2005

"How to enhance a modern futures studies center?", Egyptian-French Workshop on Futures studies, Prime Minister Office (IDSC-CFS), Cairo (Egypt) – 20-21 June 2005

"Emerging futures for future-oriented NGOs", Egyptian-Arab Futures Research Association (EAFRA), Cairo (Egypt) – 19 June 2005

"Parier le futur"[Banking on the Future], seminar "Pays de Rennes en 2020", Rennes (France) – 17 June 2005

"Au pays du Futur" [In FuturesLand], seminar "Figures de la Prospective", OIPR, Paris (France) – 1 June 2005

"Le futur de l'innovation" [The future of innovation], séminaire "L'innovation à l'ère des réseaux", Laval (France) – 21 April 2005

"From the dream to its achievement: evolution of scenario building", conference CONTACT05, NASA-Ames (California, USA) – 21 March 2005

"Territoires et prospective : quelles relations ?" [Relations between territories and the French prospective], séminaire OIPR, Paris (France) – 28 January 2005

"Bilan des SRADT en France et enseignements" [About regional planning in France], Conseil Régional du Limousin, Limoges (France) – 26 January 2005

"The Med Area, Our Common Future", opening of the International Conference « Sensing the Future 3: Future Visions for the Mediterranean Basin », Cairo (Egypt), 07-09 December 2004

"La prospective au service du développement" [The French prospective serving the global development], conférence publique, CFCC/Ambassade de France, Le Caire (Egypte) – 6 décembre 2004

"Prospective et *policy design*" [Futures thinking and policy design], colloque "Comment mieux concevoir les politiques publiques ?", Paris (France) – 18 et 19 novembre 2004

"Energy, a crucial issue for the XXI century", EDF Young Executives Forum, Brussels (Belgium) – 3 & 4 November 2004

"Le monde de demain sera ce que nous en ferons" [Tomorrow's world will be as we will shape it], conférences "Charleroi 2020", Charleroi (Belgium) – 9 September 2004

"Dynamics of Evolution"; "I, Futurist"; "How to Share Futures Visions?"; Australian Foresight Institute, Melbourne (Australia) – 26-31 July 2004

"La prospective territoriale en marche" [The territorial French prospective in progress], Syndicat Mixte du SCOT, Le Havre (France) – 11 June 2004

"De l'avenir de la planète à celui du Grand Lyon" [From the future of the planet to the future of the Great Lyon], Séminaires prospectivistes en Communauté Urbaine de Lyon (France) – 4 June 2004

"The territorial 'prospective': a way to build the future today"; "Futures thinking for Colombia", Seminario « Prospectiva Tecnológica y Competitividad Regional », Bogotá (Colombia) – Abril 21 y 22, 2004

"Las apuestas de la prospectiva territorial en Europa", seminario "La prospectiva territorial en Europa", Santiago de Cali (Colombia) – Abril 19 y 20, 2004

« Sustainable Energy », International Conference « Sensing the Future 2: Towards a Sustainable Energy Future in Egypt? », Cairo (Egypt), 16-17 December 2003

« Time Machine and Mission to Mars: futures-oriented methodologies » (workshop) ;  
« "Territorial Prospective": from France to Uruguay » (conference), Seminario Regional « Modernización del Estado e Integración Regional, Montevideo (Uruguay), 6-7 November 2003

"Globalization and Relativity", International Conference "Territoire-acteur et mondialisation", Chambéry (France), 29-30 October 2003 ([www.territoires-mondialisation.org](http://www.territoires-mondialisation.org))

"Introducing futures studies in the University curriculum", Al Akhawayn University of Ifrane, Morocco, 23 October 2003

"The French Prospective, a way to build the future today", Faculty of the Built Environment, DIT, Dublin (Ireland), 17 October 2003

« La prospective territoriale en chemin », séminaire OIPR, Paris, 10 October 2003

"Implementing futures studies in Europe", WSF Budapest Futures Courses, Budapest (Hungary), 19 August 2003

"The project proMed"; EC Conference "Foresight in the enlarged Europe" ; Ioannina (Greece), 15 – 17 May 2003

Closing talk, "European Knowledge Society Foresight – the Missing Link between technology foresight and the Lisbon Objective?", European Foundation for Living and Working Conditions, Brussels, 22 November 2002

"Practicing futures studies: why and how"; Tamkang University, Taiwan, November 2002

"The French prospective: a way to build the future today?", Cairo (Egypt), October 2002

"euroProspective and the Futures Research in Europe", WFS Annual Congress, Philadelphia (USA), July 2002

"How to share futures visions?", E.C./ Foresight to Scenarios - Landscaping Methodology and Tools Workshop; Brussels, 5th July 2002

"The French prospective: a way to build the future today?", Cairo (Egypt), October 2002

"How to share futures visions?", E.C./ Foresight to Scenarios - Landscaping Methodology and Tools Workshop; Brussels, 5<sup>th</sup> July 2002

"Towards a Mediterranean sounding way to think the future?", Alicante (Spain), June 2002

"Les métatags du futur", Glaxo SmithKline, Bruxelles, May 2002

"La prospective territoriale en marche", Conseil Economique et Social Régional de Haute Normandie, January 2002

"Les pratiques de prospective territoriale au niveau international, des processus innovants mais complexes à mettre en œuvre", Forum européen de prospective, régionale et locale, Lille, December 2001

"Prospective and Foresight at the world level: towards a convergence?", FOREN Conference (Dublin), December 2001

"PME-PMI, l'entreprise du futur ?", Chambre de Commerce et d'Industrie de Caen, November 2001

«La prospective territoriale au service du développement : fédérer les acteurs autour d'un projet collectif», Ecole Nationale des Ponts et Chaussées, October 2001

«Formazione alla "prospective" territoriale e il management pubblico dei territori», Scuola Superiore del Ministero degli Interni (Roma), July 2001

«Questions de prospective appliquées à la Wallonie», Cellule de prospective du Gouvernement wallon, March 2001

«Tour d'horizon international de la prospective», INRA, February 2001

«Evolution de la prospective territoriale en France», Conseil Général des Ponts et Chaussées, January 2001

« La ressource humaine des territoires », Institut d'Administration des Entreprises de Caen, November 2000

«Capital humain en prospective», IAURIF (Institut d'Aménagement et d'Urbanisme de la Région Ile-de-France), November 2000

« Projet d'agglomération : l'enjeu démocratique », Montbéliard, October 2000

« Le rôle de la confiance », "Les Rencontres du Futur", Biennale de la prospective, Conseil Economique et Social, September 2000

«L'intelligence collective au berceau», Colloque de Cerisy, June 2000

«La notion de temps en prospective territoriale : "habiter le temps"», DATAR-Prospective 2000-2002, March 2000

«Donner du futur aux territoires», Institut d'Administration des Entreprises de Caen, March 2000

«Un cas d'étude de prospective territoriale», Institut d'Administration des Entreprises de Caen, November 1999

«Paradigmes en mutation», «Territoires et innovation», «Demain : formes de travail et d'emploi», colloque organisé par le Conseil général de la Manche "La Manche de la réussite", June 1999

«Du territoire aménagé au territoire négocié», colloque de Cerisy, June 1999

«Territoires et mondialisation», séminaire de formation, Maison de la Chimie, January 1999

«Pourquoi réaliser un exercice de prospective régionale ?», séminaire de formation, Maison de la Chimie, January 1999

«Les outils de la prospective territoriale», séminaire de formation, Maison de la Chimie, December 1998

«Professionnaliser la prospective», séminaire de formation, Maison de la Chimie, December 1998

«Diagnostic de la prospective régionale en France», séminaire de formation, Maison de la Chimie, November 1998

«Dynamique de la prospective territoriale», séminaire de formation, Maison de la Chimie, November 1998

«Les nouveaux défis du management global», conférence inaugurale donnée à l'Ecole Militaire, December 1997

«Les entreprises de réseaux et les nouveaux enjeux sociétaux», rencontre thématique de l'ENSPTT, March 1997

## teaching

Great Global Transitions, CVRH Toulouse — 5 February 2010

Prospective and Innovation, Yaoundé (Cameroon) — 2009-10

Thinking the Future, International Space University (ISU), Strasbourg — 2008, 2009

Territorial Prospective for Professionals, Ecole Nationale des Ponts et Chaussées (Ponts Formation), Paris — 2001 → 2010 (every year)

Prospective and Innovation (ISTIA), Angers — 2005-2010

Methods of 'Prospective' (Master Economic Analysis and Decision, University of Champagne-Ardenne), Reims — 2005-2006; 2006-2007

Territorial Prospective (Master Economic Analysis and Decision, University of Champagne-Ardenne), Reims — 2005-2006

What Science-Fiction May Bring to Futures Studies (BFC 2005+), Budapest (Hungary) — 2005

The French Prospective, a Discipline for Thinking the Future (ISTIA), Angers — 2004-2005

"About the French Prospective", Master class, Faculty of the Built Environment, DIT, Dublin (Ireland), 2003, 2004

TimeLine (ISTIA), Angers — 2003-2004

Futures thinking and Innovative Thinking (ISTIA), Angers — 2002-2003

From the Global to the Territorial Foresight (INAU), Rabat (Morocco), 2002

Territorial Prospective (IAE), Aix — 2001-2002

Foresight and Technology Management, (AUDENCIA) Nantes, May 2001

Foresight and Virtual Reality (ISTIA), Laval — 2000-2001

Foresight and Project Management (ISTIA), Angers — 1998-2002

Foresight: Understanding and Acting (ISTIA), Angers — 1997-1998

Foresight and Management (ENSPTT), Paris — 1997-1998

Politics and Internet (Sciences Com'), Nantes — April 1997

Foresight as an Antidote to the "idées reçues" (ISTIA), Angers — 1996-1997

Bearings to Understand the Paradigm Shift (ENSPTT), Paris — 1996-1997

Foresight: Concepts, Tools and Megatrends (ENSCI), Paris — 1996-1997

Citizenship and Cyberworld (Sciences Com'), Nantes — 1996

Foresight and Technology Survey (ENSPTT), Paris — 1995-1996

Foresight, Trends Watch and Globalisation (ISTIA), Angers — 1995-1996

Education and Teaching (Sciences Com'), Nantes — 1995

Communication, Futures and Politics (Sciences Com'), Nantes — 1995

Communication and Geopolitics (Bilkent University), Ankara (Turkey) — 1993

## writing

"D'une forme à l'autre de l'intelligence" [From one intelligence to another] in Revue RH&M, n°36, January 2010, pp. 14

"La prospective des organisations revisitée" [Rethinking organizational foresight] in RH&M, *Réenchanter le futur*, [Re-enchanting the future] Paris: Village Mondial, 2009, pp. 25-48

"France 2030", in REINHARDT Ulrich, ROOS George (ed.), *Europe 2030 – What Europeans Expect from the Future*, Darmstadt: Primus Verlag, 2008, pp. 123-149

GOUX-BAUDIMENT Fabienne, SOULET Ghislaine, DE COURSON Jacques, *Quiz pour conduire un exercice de prospective territoriale*, Lyon : CERTU, 2008, 132 pages.

*Une nouvelle étape du développement de la prospective : la prospective opérationnelle*, Rome : Universita Gregoriana, [2002] 2008, 610 pages

"Macrohistory, a model to face evolutionary complexity", in Future Research Quarterly, 2008 (to be published)

"Transforming Cities", in *Futures* (Elsevier), special Edition on City Futures and Foresight, 2007 (to be published)

"FS and education: past, present and future", FFA/ IAB, 8 October 2007

"When a revolution is needed in the educational systems", *Munhwa Ilbo* (quotidien coréen), Seoul, 31 mars 2007

"When Space Exploration Drives to Grandeur", in William BAINBRIDGE (ed.), *Futures*, Special issue on the future of space exploration, 2007

"Tomorrow will die", in Bruce TONN (ed). *FUTURES*, Vol. 41, No. 10 (December 2009) [décembre 2006]

"La prospective, outil de création et de gestion du changement. Apprivoiser la complexité, agir dans l'incertain." [French Prospective: a tool for creating and managing changes. Taming complexity, acting in uncertainty.], Presses polytechniques et universitaires romandes, Lausanne (Switzerland), 2008, pp. 227-237

"La responsabilité sociale des entreprises : un pas plus loin" [Corporate Social Responsibility : a Step Further], contribution écrite au colloque IMS, Novembre 2006, <http://www.projective.com/fr/ecrire/disciplineprospective/>

FOCKE Eileen, FRESE Maayke, "Past, present and future of women's NGOs" (interview de Fabienne GOUX BAUDIMENT), in *Peace and Power*, University Women of Europe (UWE), Veenendaal (Hollande) : Universal Press, 2006, pp. 68-74

"La prospective vue par Fabienne GOUX-BAUDIMENT" [Futures studies as seen by Fabienne GOUX-BAUDIMENT]. Séminaire "Figures de la prospective", in Revue *Territoires du Futur* n°5, octobre 2006

"Beyond dreaming of democracy", in *Democracy and Futures*, Committee for the Future of the Finish Parliament, September 2006

"La prospective territoriale entre participation et exploration" [Territorial Foresight between participation and exploration], *Territoires du Futur* n°5, mars 2006

"Science-fiction et prospective, un pari gagnant !" [Science-fiction and French prospective : a Winning Team!], *Newsletter d'e-Mergences*, chronique de février 2006, <http://www.e-mergences.net/news00010685.html?nRedirect=1>

« From the dream to its achievement: evolution of the scenario building », 2005 (to be published in *Futures*), 25 pages

GOUX BAUDIMENT Fabienne, JONES Christopher, "Inventing the future", in CORSI P., CHRISTOFOL H., RICHIR S., SAMIER H., *Innovation Engineering: The power of intangible networks*, Hermes, London, December 2005.

*Quand les villes pensent leurs futurs* [When cities think their future], 2001 Plus n°64, Ministère de l'Équipement, 2004, 81 pages

« Prospective et Innovation : fertilisation croisée » [Prospective and Innovation : a cross fertilization] in CHRISTOFOL Hervé, RICHIR Simon, SAMIER Henry (ed.), *L'innovation à l'ère des réseaux*, éd. Hermès, 2004 [to be translated in english]

« Territoire et mondialisation : une co-évolution multi-millénaire » [Territories and globalisation : a multi-millennium co-evolution], Proceedings of the international conference "Territoire-acteur et mondialisation" held in Chambéry, 2004

"La gouvernance locale" [Local governance], in Caisse des Dépôts et Consignations (collectif), *Prospective et développement territorial*. La Documentation Française, 2003, pp.77-94

"Need and Feasibility of an Open University for Futures Studies in Europe", *Journal of Futures Studies*, vol.7, number 3, February 2003, pp. 15-20

« Affronter le futur », *Echanges*, n°196, February 2003, pp. 36-39

"Futures Studies in the Educational System", *Futures Bulletin*, vol.27, issue 2, august 2002, pp. 14-15/22

"Coo-petition: the stumbling block for the clusters", *Développement & Emploi*, May 2002

« La prospective territoriale en marche : au profit d'une légitimité d'initiative ? », *Territoires 2020*, March 2002

*Convergences prospectives*. Namur: Institut Jules Destrée, to be published

«Maximising and Measuring the Impact of Regional Foresight», *The IPTS Report*, n° 59, November 2001, pp. 13-21

«La guerre des savoir n'aura pas lieu», in *Cerisy – Expertise, débat public : vers une intelligence collective*. La Tour-d'Aigues : Editions de l'Aube, September 2001, pp.375-394

«Les enjeux de la prospective territoriale en Europe», *Pouvoirs Locaux*, n° 50, September 2001, pp. 91-97

*Quand les territoires pensent leurs futurs*. La Tour-d'Aigues : Editions de l'Aube, 2001, 170 pages

«Projet d'agglomération et conseil de développement : des défis inespérés !», *La Lettre de l'Intercommunalité*, February 2001, Paris

«Regards» [Outlook], in *Entre Rhône et Rhin*, Hors série n° 6, janvier 2001, Belfort



« L'audit des acteurs locaux concernés ». in *Démocratie participative et aménagement régional. Actes de la table ronde du 28 novembre 2000*. Paris : IAURIF, 2001, 97 pages, pp. 39-43.

«Groupe 2 - Concertation, Synthèse thématique. Présentation des travaux et perspectives », in *Rencontres nationales des agglomérations*. Paris : DATAR et Association des maires des grandes villes de France, juin 2000.

*Comment donner du futur aux territoires. Guide de prospective territoriale à l'usage des acteurs locaux*. Lyon : CERTU, octobre 2000, 276 pages (2<sup>nd</sup> édition).

"Impact de la globalisation sur les pouvoirs publics territoriaux en France : esquisse d'un scénario", in *L'environnement au XXI<sup>e</sup>. Démocratie et politique à long terme* (volume III), Jacques THEYS (sous la dir. de). Paris : GERMES, 2000, pp. 585-595.

*Penser le futur. L'essentiel de la prospective et de ses méthodes*. Paris : Dunod, avril 2000, 184 pages. Traduction et adaptation du livre d'Eleonora Barbieri MASINI, *Why Futures Studies ?* Londres : Grey Seal Books, 1993

«La prospective territoriale : des repères pour l'action collective», in *Cerisy - Prospective pour une gouvernance démocratique*. La Tour-d'Aigues : Editions de l'Aube, 2000, pp.229-239

«Une rébellion constructive» in Richard A.Slaughter (Editor), *The Knowledge Base of Futures Studies*, volume 5

«Innovation et territoires. Regard d'une prospectiviste», *Management et Conjoncture Sociale*, n° 560, juillet 1999, Paris

«Impacto de la globalización sobre los poderes públicos territoriales en Francia» in *Competitividad & Desarrollo Social, Retos y Perspectivas*. 1998, Santiago de Cali (Colombie) : Editions Facultad de Ciencias de la Administración, Universidad del Valle

«Acciones hacia una educación para el futuro» in *Prospectiva : construcción social del futuro*. Santiago de Cali (Colombie) Editions Facultad de Ciencias de la Administración, Universidad del Valle

"Bertrand de JOUVENEL: a Future Thinking Open Mind" in *Futures*, November 1997, Oxford.

«La guerre des sexes n'aura pas lieu» in *Les cahiers de l'ENSPTT*, octobre 1997, Paris

«Verso una prospettiva manageriale» in *Publicato sull Osservatorio Isfol*, n°5, 1997, Roma

«Vers une prospective managériale ?» in *Les Cahiers de l'ENSPTT*, 1996, Paris.

